# IFC EDUCATION

# SECTOR FOOTPRINT AND EMPLOYABILITY ADVISORY

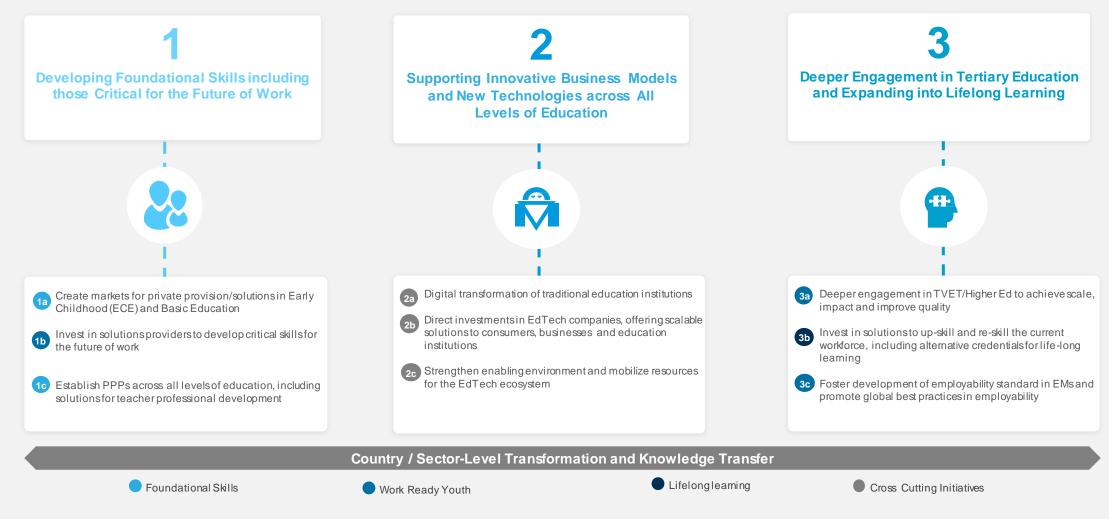




## **IFC Education Strategy – Focus Areas of Investment**

**Objective:** Invest in quality education and training to strengthen human capital and enable people to prosper and be productive in rapidly changing economies

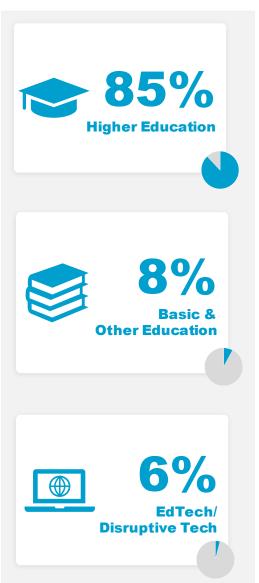
To achieve this, we will develop a portfolio-approach that incorporates...





## **Investments in Education by Sector and Region**

#### Financed over US\$2.3 billion between 2006- June 2020





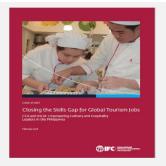
IFC Supports Higher, Basic & Other Education, and EdTech Companies with an Active Committed Portfolio of US\$663
Million\*





### **Case Studies**

#### 12 Case Studies of Private Education Companies to Demonstrate Leading Practices



CCA & ASHA (Philipinnes)



Byju's (India)



Tec Monterrey (Mexico)



Ser Educacional (Brazil)



Xi'an Eurasia University (China)



Javeriana (Colombia)



Ideal Invest (Brazil)



ADvTECH (South Africa)



Ashesi University (Ghana)



Uniminuto (Colombia)



Luminus (Jordan)



Coursera



# IFC Vitae: employability for higher education

Helping prepare students for the job market







#### **EVOLUTION OF VITAE**

2019

# **Employability Assessment**

- Benchmark employability score and scores for 5 dimensions
- Analyze relative strengths and weaknesses
- Receive bespoke recommendations for improvement
- Access IFC's Employability Toolkit for implementation

2020

# **Customized Advisory Support**

- Develop Implementation
   Roadmap for the Institution
- Enhance employer engagement and curriculum alignment with labor market needs
- Set up Career & Alumni services
- Align strategy and governance, develop KPIs to track employability outcomes

2021

# Promotion of Best Practices

- www.vitaeready.org
  disseminates knowledge
  and tracks global trends
- How-to webinars and advice to share experiences within IFC's education network
- Country events to promote employability and digital skills agenda





#### **EMPLOYABILITY ASSESSMENT: A SURVEY BASED DIAGNOSTIC**



**INSTITUTIONAL SELF-ASSESSMENT** 

**STUDENT SURVEY** 

**ALUMNI SURVEY** 

2 Stakeholder interviews

STRUCTURED INTERVIEWS WITH FACULTY & MANAGEMENT

STAKEHOLDER FOCUS GROUPS

**EMPLOYER INTERVIEWS** 



#### **EMPLOYABILITY REPORT**

- Benchmark employability score
- Diagnostic of practices and processes
- Strengths and weaknesses analysis
- Bespoke recommendations

- A blueprint of the institution and how it supports students to transition to employment
- Based on IFC's knowledge of practices from work with >100 institutions worldwide
- Data-driven methodology to provide a benchmark and identify specific strengths and weaknesses
- Learning tool to analyze the processes in place for employability, and provide actionable recommendations
- Results are confidential to the client





#### BENCHMARK OF INSTITUTIONAL PROCESSES TO SUPPORT STUDENTS

#### 70 questions across 5 dimensions of self assessment

Strategy for **Employability** 



**Employer** 

Engagement

Relevance

Career

Services



of Learning



Output and Outcome Measures





#### Sample of questions

Who from the leadership team is responsible for career development at the institution?

Does the institution publish information on career options, graduation and employment rates?

What is the process by which course content is aligned with industry and labor market needs?

What is the percentage of faculty who are industry practitioners?

What percent of alumni have registered their details with the alumni registration system?

What percent of graduates gain full-time employment within 6 months of graduation?





#### **FEEDBACK ON ASSESSMENT PROCESS**



Access global good practices in employability



Reflect on strengths and weaknesses, create a common language on employability, and identify roadmap for significant improvement



Strengthen linkages with employers to improve curriculum relevance to labor market



Link alumni to employability services and lifelong learning



Leverage placement track record to enhance brand and reputation

"The IFC employment assessment has brought light into many areas we had not fully reflected upon."

"You changed the conversation..."

"We had a great experience...it was fruitful, and we learned new things throughout the process."

"The recommendations on alumni relations have redirected leadership's thinking..."







#### **SELECT CLIENTS AND PARTNERS**





































### **CASE STUDY: GHANA TECHNICAL UNIVERSITIES (2019 – to date)**

BACKGROUND

Ghana selected as a public sector pilot for the Employability Tool:

- Youth employment part of IFC Ghana Strategy FY19-23 and Ghana CPSD
- Regulator requested support as part of transformation of polytechnics into technical universities, with a focus on applying technology to various fields to re-orient technical and vocational training in support of economic development
- IFC assessed the student employability processes at all 10 technical universities with a student population of 60,000+

INTERVENTION

- Assessed how the TUs are set up to promote student employability relative to good practices and the regulator framework
- Individual report prepared for each TU post assessment
- Sector-level report for GTEC to examine the regulatory framework in light of cumulative assessment findings

#### Key findings:

- Lack of performance indicator for student employability and lack of data collection at sector and institution level
- Regulator mandate is not closely aligned with labor market needs/realities, limited industry feedback into TU curriculum further limits currency and relevance
- Career services provision and alumni engagement is limited
- Untapped opportunities to differentiate TUs from traditional universities and compete for different student market

TARGETS AND RESULTS
TO DATE

- For universities: improved capacity to implement current regulator mandate and to go beyond mandate to support students
- For regulator: provide a baseline to monitor TU results over time and provide recommendations to improve framework
- Initial M&E in March 2021: 4/10 TUs have independently improved career services provision based on IFC recommendations at assessment stage
- IFC next steps: in-depth support to 5 TUs to improve processes for industry input into curriculum and set up employability KPI framework





## **CASE STUDY: BADR UNIVERSITY (2020 - to date)**



**BACKGROUND** 

- Private university in Egypt established in 2012.
- Owned and operated by CIRA, the largest integrated educational services provider in Egypt
- One of the fastest-growing universities in Egypt that caters to middle-income households by providing quality education at an affordable price.
- The University has 14 faculties and 11,000 students

INTERVENTION

#### Assessment May - July 2020

- assessed institutional practices in employability to establish baselines and benchmark the University against best practices
- identified good practices in place, detected key shortcomings, and submitted an assessment report with priority remedial actions

Implementation support January - June 2021 [Ongoing]

- provide support to the University with training and capacity building to the University's staff across three strategic recommendations to set up and/or improve:
  - Career services
  - Institutional research and employability data
  - International partnerships for employability

TARGETS AND RESULTS
TO DATE

- Improve institutional structures that support employability at the University to enhance institutional performance
- Provide improved employability services to 11,000 students





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